### Blue Crane Route Municipality (EC102)



Service Delivery and Budget Implementation Plan (SDBIP) 2023/2024

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### **ACRONYMS**

**BCRM-** Blue Crane Route Municipality

**BCDA-** Blue Crane Development Agency

**CAPEX-** Capital Expenditure

CDM- Cacadu District Municipality

**DEDEA-** Department of Economic Development and Environmental Affairs

DH- Department of Health

**DHS**- Department of Human Settlements

**DLGTA-** Department of Local Government & Traditional Affairs

DLRRD- Department of Land Reform & Rural Development

DSRAC- Department of Sports, Recreation, Arts & Culture

**DT-** Department of Transport

**DWAF**- Department of Water Affairs and Forestry

**GAMAP**-Generally Accepted Municipal Accounting Principles

**GRAP**-Generally Recognized Accounting Practice

IDP- Integrated Development Plan

MFMA- Municipal Finance Management Act

MIG- Municipal Infrastructure Grant

**OPEX-** Operational Expenditure

SDBIP- Service Delivery Budget Implementation Plan

**SETAS**- Skills Education Training Authorities

### 1. INTRODUCTION

The development of the Service Delivery and Budget Implementation Plan (SDBIP) is required by section 53 (1) (c) of the Municipal Finance Management Act. The SDBIP gives expression to the developmental and service objectives of the municipality, in quantifiable terms, for the financial period from 1 July 2023 to 30 June 2024. The SDBIP includes key service delivery targets and performance indicators for each quarter. Each target is aligned to a Priority Area identified in the IDP and the responsibility is placed directly to a municipal department and/or senior manager, enhancing accountability and transparency of local government towards effective service delivery. Monitoring of these targets is central to the entrenchment of a performance management system and contributes towards the monitoring of municipal finances.

The SDBIP is an operational tool that enables key stakeholders in local government to monitor municipal performance. The Municipal Manager may use the SDBIP to monitor the performance of senior managers, while the Mayor may use the SDBIP as a basis for monitoring the Municipal Manager. Ultimately, the top layer of the SDBIP should be a published document available to the community to enable broader monitoring of the municipal performance towards service delivery outputs and outcomes identified in the SDBIP.

The annual creation and publication of SDBIPs represent progress towards the realization of Section 152(a) of the Constitution of the Republic of South Africa, increasing democratic and accountable local government. The SDBIP is essentially a "contract" between administration, council and the community expressing the developmental goals and objectives in terms of quarterly output and outcome targets to be met by the municipal administration over the next financial year. It provides the basis for measuring municipal performance and ensuring that municipal budget expenditure is clearly linked to service delivery achievement.

### 1.1 Legislative requirements

The Municipal Finance Management Act of 2003 (MFMA) and National Treasury MFMA Circular No. 13 requires municipalities to prepare a SDBIP indicating how the strategic objectives of the IDP and Council will be implemented with the approved budget. The SDBIP does not require Council approval, but should be approved by the Mayor within 28 days of the approval of the annual budget according to Section 53. (1)(c)(ii) of the MFMA. The municipality is then expected to publish the top layer of the SDBIP within 14 days after its approval by the mayor. Performance agreements of the municipal manager, senior managers, and any other category of designated official cascaded from the SDBIP are also expected to be made public within 14 days.

According to National Treasury MFMA Circular No. 13, the top layer of the SDBIP, required for publishing, is expected to include the **following five necessary components:** 

- 1. Monthly projects of revenue to be collected for each source. (Annexure B)
- 2. Monthly projects of expenditure (operating and capital) and revenue for each vote. (Annexure C)
- Quarterly projections of service delivery targets and performance indicators.
   (Annexure A)
- 4. Ward information for expenditure and service delivery, incorporated with components 3 and 4.
- 5. Detailed capital works plan broken down by ward over three years. (Annexure D)

### 2. BCRM PRIORITY AREAS AND OBJECTIVES

The BCRM IDP identifies five priority areas: Municipal Transformation & Institutional Development; Basic Service Delivery & Infrastructure Development; Local Economic Development; Municipal Financial Viability; Good Governance and Public Participation. These priorities are cascaded down to, and across, four BCRM line departments: Technical Services; Community Services; Financial Services; Corporate Services; and coordinated by the Municipal Manager's Office. Operational responsibility for the achievement of service delivery targets under these development objectives falls within these departments with individuals or responsible positions identified clearly in the SDBIP.

BCRM Priority Areas and Strategic / Measurable Objectives are as follows:

### Priority Area 1: Municipal Transformation and Institutional Development

- To undertake the transformation of the Municipality's systems and policies across the board by 2027
- 2. Leading provider in rendering excellent customer service and maintaining good relations with the community of Blue Crane Route by 2027
- 3. To create a conducive environment for economic growth and job opportunities by 2027
- 4. To undertake the transformation of the Municipality's systems and policies across the board by 2027
- 5. To build the municipality's profile as a caring employer of choice by 2027
- 6. To provide strategic support to the community in order to assure a world class operating citizenry by 2027

### Priority Area 2: Basic Service Delivery and Infrastructure Development

- 1. To ensure efficient, economical and quality provision of water and sewer Services by 2027
- 2. To ensure quality electricity supply and reduction of electricity losses by 2027
- 3. To ensure that communities have access to well established social amenities by 2027
- 4. To strive for reduction on household poverty by labour intensive construction methods by 2027.
- 5. To ensure that communities comply to building act and regulations by 2027
- 6. To ensure that housing development status is achieved by 2027.
- 7. To ensure that SDF and LUMS is implemented to the latter by 2027
- 8. To ensure a well maintained, clean, healthy environment and compliance with minimum requirement for landfill sites by 2027
- 9. To ensure prevention and management of fire incidents to promote safety of the environment, properties and humans by 2027
- 10. To promote a culture of learning amongst the communities of BCRM by 2027
- 11. To ensure that all road users comply with the roads and traffic laws by 2027

### Priority Area 3: Local Economic Development (LED)

- Promote local economic development and job creation by 2027
- 2. To facilitate the mainstreaming of Small, Medium and Micro Enterprises (SMMEs) businesses into the formal economy by 2027

### Priority Area 4: Municipal Financial Viability

- 1. To ensure that the municipality is maintaining its assets during the asset useful life cycles by 2027.
- 2. To ensure compliance with MFMA and SCM regulations pertaining to reporting by 2027.
- 3. To ensure compliance with MFMA and DORA regulations pertaining to reporting by 2027.
- 4. To ensure that the municipality is financially viable and that it can sustain its short, medium and long term obligations to provide services to the community in a sustained manner by 2027

### Priority Area 5: Good Governance & Public Participation

- 1. To ensure promotion of enterprise wide risk management processes to strengthen implementation of internal control by 2027
- 2. To ensure that the municipality is responsive to the needs of the community as well as to strengthen a culture of performance management by 2027
- 3. Ensure effective, efficient and compliant public participation by 2027
- 4. To ensure mainstreaming of Special Programmes in the institution by 2027

### 3. SDBIP UTILITY AND SERVICE DELIVERY TARGETS

Whereas the IDP is the product of consultation to identify community needs and formulate municipal development objectives, the SDBIP provides a tangible municipal response to the broader BCRM community that clearly identifies what the municipality measurably seeks to achieve and how much money it plans to spend in order to do so. Reported progress on the SDBIP should also inform the annual review of the IDP. The SDBIP and IDP are therefore complimentary documents, and their credibility is determined by the extent to which they reflect the realities and issues faced by citizens of BCRM on the ground. If one document is not effectively utilized or representative of the interests of all BCRM citizens, it will impair the annual revision of the other.

The SDBIP is required to include quarterly and annual targets for key service delivery areas identified in the IDP, as well as financial allocations towards the achievement of these targets. Measurable service delivery targets derived from the IDP are expressed in terms of clear performance indicators in the BCRM SDBIP. In some instances, singular outputs are identified as annual targets, making quarterly measurements challenged. In these instances, tangible milestones reflecting process outcomes that contribute towards a broader service delivery output are included to enhance the utility of the document for all stakeholders, even if not technically ideal. In all other instances, quantifiable quarterly targets towards the achievement of annual service delivery targets are provided.

It is envisioned that the community and various municipal stakeholders will become familiar with the SDBIP, monitor the achievement of these targets and support municipal performance. Municipal stakeholders will find the SDBIP useful when reviewing quarterly reports and comparing actual progress made on the reported indicators. Communities are encouraged to become informed as well as make use of the SDBIP during the annual IDP consultative process. The SDBIP serves as a key mechanism by which the citizens of BCRM can monitor the progress made in service delivery. The SDBIP is most useful as an implementation and monitoring tool when it is reported on and utilized for evidence-based decision-making towards the formulation of new development objectives in the future.

### Blue Crane Route Municipality SDBIP 2023/2024

### Reference

Blue Crane Route Municipality, Draft Integrated Development Plan 2022 - 2027

Blue Crane Route Municipality 2022/23 – 2024/25 MTREF Budget

National Treasury, MFMA Circular No. 13, Municipal Finance Management Act No. 53 of 2003. Distributed 31 January 2005.

Signed off by:

MR MP NINI

**MUNICIPAL MANAGER** 

29 June 2023

DATE

Approved by:

MR. B MANXOWENI

**MAYOR** 

29 June 2023

DATE

EC102 Blue Crane Route - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description | Ref

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	economical and quality provision of	water by 2027.			To ensure quality electricity supply and reduction of	Electricity losses by 2027	communities have access to reliable and efficient roads by 2027					We	Sial )27	5.1
	Water Treatment Works upgrading of Cooking water treatment works		By upgrading sewer pump No of applications: statinizer in Kwa Nopoli submised for Basic Assessment and V use License of sew pump stations	By refurbishing Khanyiso water pipe iine and booster pump								By constructing a cernetery in Aerovitte.	_	in Westview In
	use % progress on the s upgrading of Cookhouse water treatment works	(phase 1)	np No of applications submited for Basic Assessment and Water use Licence of sewer pump stations	% progress on the refurbishment of Khanyiso weterpipe line and booster pump	No of houses service connections in Millennium	Park (Pearston)	By upgrading gravel % progress on the pawing roads to pave roads in all of gravel roads in BCRM towns	% progress on the refurbishment of Glen Avan street.	d design		No of detailed design reports submitted	ss on on of Aeroville		report)Submitted to w DEDEAT
	Upgrading of Cookhouse		Upgrade sewer Ward 3 pumps	Refurbishment Ward 4 to of Khanyiso or waterpipe line and booster pump	Conduct	assessment in Millennium Park (Pearston)	Paving of gravel roads in BCRM	Refurbishment of Glen Avon street	street. Refurbishment	of surfaced roads in all six wards ( planning)	construction of nelsig bridges (planning)	on of	cemetery	Submission of viwetland report
	of Ward 1&6		ver Ward 3	nt Ward 4	Ward 4		all wards	ward 3 & 5	all wards	all wards	ward 4	ward 2		ward 5
Frequency	Quarterly	reports	Quarterly progress reports	Quarterly progress reports	Quarterly	reports	Quarterly progress reports	Quarterly	reports	Quarterly progress reports	Quarterly progress reports	Quarterly	reports	Quarterly progress reports
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	Filtration and Chlorination of	Existing Cookhouse WTW	EIA registration submited for 6 server pump stations	Exisiting	Feasibility study		2km of paved roads in	Glen Avon street		Surfaced Roads	Bridges in Khanyiso and Nelsig	Aeroville cemetery		Westview sportsfield 1
	100% Progress on		5 applications submitted for er Basic Assessment and Water use Licence of server pump stations	100% progress on the refurbishment of Kharyiso wateripipe line and booster pump	11 houses service connections	in Millennium Park (Pearsto	100% Progress on the paving of gravel roads in BCRM. (1.8km)	90% progress on site in the refurbishment of Glen avon	refurbishment of Glen avon street.	1 detailed design report submitted	1 detailed design report submitted	100% progress on construction	of Asroville cemetery	1 Reports (wetlands report)Submitted to DEDEAT
The second second	the 10% progress on the upgrading of	Treatment works (phase) ). Site establishment lending and clarifier.	aler Va	100% progress on the refurbishment approved of Knanyiso waterpige line and installation booster pump	nns Compliation of specification for	n) lender.	10% Progress on the paying of gravel roads in BCRM. (0.2km)	Submission of obligatory documents.		n/a	г/a	100% progress on construction Compilation of specification for	tender.	Reports (wetlands report) Submitted Wetlands report to DEDEAT
apuably 2 (p)	of Quarter 1 progress		Na	approved installation of telemetry system.	sulynission of	demand form with specification.	Quarter 1 progress reports and pictures	s. Obligatory	documents	ν⁄a	n/a	Tender	ation	Wetlands report ru/a
Q2 Deliverable Target Q2 Evidence	ss 25% progress on the		Submission of applications for Basic Assessment and Weler use Licence of sewer pump stations to DEDEAT	WA	N/A	Y.	30% Progress on the paving of gravel roads in BCRM, (0.6km)	10% progress on site in	the refurbishment of Glen ayon street.	Geotechnical investigations	Geotechnical	0% progress on site on	10% progress on site on Progress the construction of reports with Aeroville Cernetery.	
get Q2 Evider	Quarter 2		Proof of Submission ler	N/A		Š	Quarter 2	pictures	2progress reports and pictures	Geotechnical report	Geotechnical	Piorage	∌	n/a
rce Q3 Deliverable Target	60% progress of		NA	N/A		11 houses service connections in Millennium Park (Pearston)	60% Progress on the paving of gravel	(1.2km) 50% progress on	50% progress on site in the refurbishment of Glen avon street.	Submission of preliminary design report	submission of preliminary design	report	50% progress on site in the construction of Aeroville complex	n/a
	The Orante of	upgrating of progress Cookhouse water reports and treatment works (phase 1). Raw water intel (chemical dosing.	AWA	NA		certificate of compliance.		pictures Ouarrer 3	Quarter 3 progress reports and pictures	Preliminary design report	preliminary design report	3	Progress reports with photos	Na
Q3 Evidence Q4 Deliverable Target		i luv's progress on the upgrading of Cookhouse water treatment works (phase 1) WTW pipe lines and backwash system.	AW	NA		AN	100% Progress on the paving of gravel	(1.8km)	90% progress on site in the refurbishment of Glen avon street.	Submission of detailed designed report	submission of detailed designed	report		n/a
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BOWN SERVICE DEL MEST AND HUDGET INFCENEUT ATTEMPLEAN 2023

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Objective	maintained clear and feathly environment by 2027				Water Quality To ensure a healthy water environment to	2027 polyammes in the community	ure of CRM by		users comply with the Te roads and traffic laws by th	
Mineral	wester management wester management waste procured ( front-end- management loader and Compactor procused ( front-end- fruok end-loader and Compacted truck	By Ensuring a properly Number of managed landfill site remedial re		a new landfill site	_		ding			of vehicle testing system
Indiçator.	waste management r procured ( front- end-loader and Compacted truck)	Number of remedial reports	implemented	Number of new site identified	Number of bacteriological	and	lan	редория	Jpgraded testing	system
Project	Procurement of Fleet for waste management	Land fill site remedation		New site for landfill site	Drinking water		Develop A business plan		Upgrade vehicle Ward 2 testing system	
Want number	All wards	Ward 2		Ward 2	All wards (		All wards Q			
Source Source	Quartely Reports MIG:3 000 000	Quartely Reports Own budget		Quartely Reports Own budget	Quartely Reports C		Quartely Reports   DSRAC grant		uartely Reports Ow	
must Budget & Source Bassine Annual Target O'l Dallowshim O'l Evido	MIG: 3 000 000	Own budget		Own budget	Quartely Reports   OPEX - Env Health subsidy		SRAC grant		Quartely Reports Own budget : R300 000	
Bassine Annual T		Existing	remedial pian	Existing land site					Existing	machine
Annual Target	0 2 fleet for waste management procured ( front- end-loader and Compacted truck)	4 remedia		Existing landfill 1 new site identified	96 bacterionical		plan	developed		machine system
t Q1 Delivered		1 remedial	report	n/a	OA hartaina	waler samples report and I chemical waler samples taken	n/a		Development of	
rratile O1 Evidance	Development of Specification Specification	Remedia	report	n/a	1	report	n/a [	D (0 'B 0	Specification S	
e Q2 Deliverable	n/a		remedial Report implemented	Identification of Report to a new site and Council on the		bacteriogical water samples and 1 chemical water samples taken	Development E		SCM	sses
Q2 Evidence	n/a		Remedial report	Report to Council on the		Samples report	Business	n to		Bid committees s
On Deliverable Target	n/a		Remedial report 1 remedial report Remedial implemented report	n/a		24 bacteriogical water samples and 1 chemical water samples taken		ā	1	service provider le
9 Q3 Evidence Q4	n/a			n/a		Samples report w		n/a		Appointment n/a letter
Delivezable	Delivery of Fleet		1 remedial report implemented	n/a		bacteriogical nwater samples and 1 chemical water samples taken		n/a n/a		a n/a
O4 Evidence	Delivery Delivery C		Remedial Di report Co Se	n/a Di		Samples Direction Co.				
Custodian	Director Community Services		Director Community Services	Director		Director Community Services		Director Community Services		Director Community Services
HOW NOW	=		12	<b>3</b>		4		15		16

Priority Area	Institutional Development and Transformation				
Strategic Plan Strategy Objective	transformation g the or trie developr Municipality's nt and systems and review of policies across policies policies across policies. The board by			A W W a a.	By or street of
n Stratogy	By coordinating the grand developme and and review of policies.	By implementing Skills developme nt and capacity building plan		implementi e ng Employee c Relations Activities	ingtheni ctionality statutory nmittees
Indicator	Number of municipal policies coordinated	Number of councillors trained according to the WSP, SETA's, SALGA,SBD M and sector dept's	Number of employees trained according to the WSP, SETA's, SALGA,SBD M and sector	employee events coordinated	
Activity / Project	Coordinate development and review of policies	Training and development of councillors	Training and development of employees	Relations Activities	Coordinate functioning of HR Committees
Ward	All wards	and All wards	and All wards	All wards	All wards
Measuram ent Source	Quartely report	Quartely report	Quartely report	report	Quartely report
SB	Personnel budge	Personnel budget 11 councillors trained	Personnel budget 20 employees trained	Personnel budget 1 event coordina	Personnel budget Statutory HR Committees I been establis
Baseline	Personnel budget Municipal policies 10 municipal policies policies ocordinated	trained	20 employees trained	tted	hed
Az :MUNICIPAL Te	ss 10 municipal policies coordinated	11 councillors trained according to the WSP, SETA's, SALGA,SBDM and sector dept's	40 employees trained trained trained trained wsp. SETA's, SALGA,SBDM and sector dept's	3 events coordinated ( coordinated ( neison Mandela Neison Mandela Neison Mandela Day, Heritage day )  8 Workers day )  4 Workers day )	ommittee ated (LLF, (Employm ty and
Annual Target	n/a	6 councillors 1 trained according 10 the WSP, SETA's, SALGA, SBDM 2 and sector dept's	10 employees trained trained according to the WSP, SETA'S, SALGA, SBDM and sector dept's	2 events coordinated ( Nelson Mandela Day & Heritage day)	3 HR Committee sittings coordinated quartely (LLF, Training/Employm ent Equity and OHS)
N AND ORGA	nia	Attendance n/a 9 register	Attendance	Attendance register	Minutes and attendance register
WPA2 MUNICIPAL TRANSFORMARTION AND ORGANISATIONAL DEVEL  Get 8 Baseline Annual Target OI Deliverable O1 OI	n/a	% n/a	10 employees trained trained according to the WSP, SETA's, SALGA,SBDM and sector dept's	n/a	3 HR Committee sittings contributed quartely (LLF, Training\Emplo yment Equity and OHS)
EVELOPMEN In IQ2 Evidence	n/a	n/a	Attendance register	n/a	Minutes and attendance register
Q3 Deliverable Target	10 municipal policies coordinated	5 councillors trained according to the WSP, SETA's, SALGA,SBDM and sector dept's	10 employees trained trained according to the WSP, SETA's, SALGA, SBDM and sector dept's	n/a	3 HR Committee stitings scalinated quartely (LLF, Training/Employm ent Equity and OHS)
Q3 Evidence	10 Policies	Attendance n/a register	Attendance register	n/a	Minutes 3 HR attendance Committee register strtings contained quartely (L. Training/En yment Equations)
	s 10 municipal policies coordinated	e n/a	Altendance 10 employees register rained trained trained trained the WSP, SETA's, SALGA,SBDM and sector	Workers day	A 46.
Q4 Deliverable Q4 Evidence Target	n/a	n/a	Attendance register	n/a	Minutes and attendance register
Custodian	Director Corporate Services	Director Corporate Services	Director Corporate Services	Director Corporate Services	Director Corporate Services
Custodian No of KPI	17	18	19	20	21

By enhanci individue individue performa performa e manager nt
By Number of enhancing employees individual with performanc performance e agreements manageme and plans of developed
individual performance managemen se
All wards
Quartely report
7 performance 13 agreements with agreements ag ph
18 Employees 1 with performance was agreements and a plans developed p
8 Employees with performance greements and lans developed
Performanc n/a e agreements and plans developed
n/a
Director Corporate Services
ector 22 porate vices

Area	Local	Economic Developm ent	SMME Developm ent and Business Advisory Services		Developme 1		Job creatio To strive for reduction on household poverty by labour intensive construction methods by 2027
Plan	0	0 0	To facilitate the mainstreamin g of Small, Medium and Micro Enterprises (SMMe's) business into the formal economy. In CRAM business	beyond	To create a	conducive environment for economic growth and job opportunities by 2027	
Strategy	ri e	By developing reviewing the strategy.	Py providing meaningful business in development support to SMMe's	By promoting tourism Number of Tourism	in BCRM  By coordinating	activities that have positive impact on LED	By creating jobs for communities of BCRM through grant funding
Indicator		and Number of Draft LED Strategy developed	Number of SMMe's supported	Number of activities conducted for investment promotion		wo intrubator programme plan developed for BCRM (Pearston) Phase 2	Number of jobs created through grant w funding
Activity / Project	Developing 1 ED	strategy.	SMMe's support	Investment activities All wards	in the second	Coordination of Wincubator Programme	Expanded Public All Works program
Ward number		All wards	All wards	All wards	All wards	Ward 4	All wards
Weasurem	ent Source Source	Quartely report	Quartely Freport E		Quartely Pe report Bu	Quartely Person report Budget	Quarterly EPWP - progress 143 000 reports
Measurem Budget &		Personnel Budget	Personnel Budget	Personnel Budget	Personne) Budget	<u>e</u>	EPWP - R1 115 jobs 143 000 created through grant funding
Baseline				0	0	LED not fully the visible within putter the municipality (	60
get & Baseline Annual Target Of Da		0 1 LED Strat developed	6 9 of SMMe's supported ( CSD registration)	activity n/a conducted for investment promotion (Investment (Investment Promotion Day)	2 Tourism activities conducted	LED not fully 1 incubator visible within programme plan the municipality (Pearston) Phase 2	229 jobs created through grant funding
CLOPMENT	2	Strategy n/a	9 of SMMe's supported ( CSD registration)	y n/a	n/a	Training of beneficiaries	54 number of jobs created through grant funding
	Evidence	n/a	Report	n/a	n/a	Attendance register	Employmen 3 t list and contracts.
	e Deliverable Target	Develop 1: Draft LED Strategy	π/a	π/a	n/a r	Setting up P of internet recafé	39 number Er of jobs till created co through grant funding
	Evidence	Develop 1st Draft LED Draft LED Strategy Strategy	n/a	n/a	n/a	Progress	Employmen 1 t list and c contracts.
	Q3 Deliverable e Target	Workshop on the Draft LED Striategy	n/a	n/a	n/a	Hand over to the beneficiary	1 109 jobs E created t. through co grant funding
	Q3 Evidence	Report	n/a	n/a	n/a	Handover	Employmen t list and contracts.
	Q4 Deliverable Target	Final Draft L Strategy developed	n/a	1 activity conducted for investment promotion (Investment Promotion Day)	2 Tourism activities Report	n/a	Employmen 27 number of jobs Et list and created through to contracts. grant funding contracts.
	Q4 Evidence	LED Final Draft LED Strategy		n/a Report		n/a D	Employmen Director List and Technical contracts. Services
	Custodian	ft Municipal Manager	Municipal Manager	Municipal Manager	Municipal Manager	Director Corporate Services	Director Technical Services
	an No of KPI		24	25	26	27	28

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Priority Area	Asset	Management that the municipal is maintain its asset during the asset us.		Supply chain management, Asset management & Stores Management	Financial Management & Reporting		
Plan	Objective To ensure	that the municipality is maintaining its assets during the asset useful	life cycles	To ensure compliance with MFMA and SCM regulations pertaining to	To ensure compliance with MFMA and DORA regulations pertaining to		
Strategy	By developing, adopting	that the and implementation of a municipality credible, realistic and is maintaining implementable Asset its assets management plan asset useful asset useful		By monitoring compliance with MFMA & SCM regulations	By monitoring compliance with MFMA & DORA check lists	© ≤ 0 ± 7	\$ 50 ET Z
Indicator	Number of Acces	Number of Asset Management plans developed	Number of reports on the implementation of asset management plans	Number of quarterly reports on compliance with SCM Policies and Legislation	Number of section 71 (IYR) reports submitted to NT, Council by the 10th of each month	Number of quarterly Monitoring financial reports compliance submitted to Council with MFMA & within 30 days of the end of each quarter. lists	Number of midyear Monitoring Mid year financial reporting compliance financial submitted to Council with MFMA & report (72) by 25 of January . lists
Activity /	Project		Implementati Quarterly on of Assest reports Management plans	Report on compliance with SCM Policies and Legislation	Monitoring compliance with MFMA & DORA check lists		Monitoring Accompliance fluid with MFMA & n DORA check lists
Measuran	ent Source	Development Quarterly of Asset reports Management plans	ti Quarterly t reports	Quarterly reports	Monthly reports (71)	Quarterly reports (52)	
Measurem Budget & Source		Personnel Budget	Personnel Budget	Personnel Budget	Personnel Budget	Personnel Budget	Personnel Budget
Baseline		2020/21 Asset register	2020/21 Asset register	4 SCM compliance	12 section 7- reports	4 section 52 reports for 2022/23	2022/23 mid year financial report
Annual Targe	100	1 Asset ter Management Plan developed	2 reports on the er implementation of asset management plans	4 SCM compliance reports submitted to Council	12 section 71 12 section 71 reports (IYR) reports submitted to NT, Council by the 10th of each	4 quarterly financial reports submitted to Council within 30 days of the end of each quarter.	1 midyear financial reporting submitted to Council by 0f 25 January
CIPAL FINA	Evidence	NA	N/A	1 SCM compliance	section 71 reports	section \$2 report	N/A
NPA 4 : MUNICIPAL FINANCIAL VIABILITY	Deliverable Target	1 Asset Management Plan developed	NA	1 SCM compliance report submitted to Council	3 section 71 (IYR) reports submitted to NT, Council	1 quarterly infinancial reports usubmitted to Council	N/A
3 9 9 1	Evidence	Asset Management Plan	N/A	1 SCM compliance report	section 71 reports	section 52 report	N/A
	Q3 Deliverable Target	nt N/A	1 report on the implementation of asset management plans	1 SCM compliance report submitted to Council	3 section 71 (IYR) reports submitted to NT, Council	1 quarterly financial reports submitted to Council	1 midyear financial reporting submitted to Council by 25 of January.
	Q3 Evidence	N/A	report on the implementation of asset manageme plans	1 SCM compliance report	section 71 reports	section 52 report	Midyear (report and Council Resolution
	Od Deliverable Target	N/A	report on the 1 report on the implementation implementation on of asset of asset management plans plans	1 SCM 1 SCA compliance compliance report submitted report to Council	3 section 71 (IYR) reports submitted to NT, Council	1 quarterly financial reports submitted to Council	NA
		N/A	report on the implementation of asset management plans	1 SCM compliance d report	section 71 reports	section 52 report	N/A
	Q4 Evidence   Custodian	Chief Financial Officer	Chief on Financial Officer	Chief Financial Officer	Director Financial Services	Director Financial Services	Director Financial Services
	NoorKP			31	32	<u>ي</u>	34

A THURST AFER	Control						
Colective		internal control by 2027					
У	Ey Monitoring Implementation of Risk management strategies and plans		By evaluating and monitoring implementation of internal controls, risk management and governance		0 9 th 7	8 9 O D Z	P.P. P.
Indicator	Number of risk assessments conducted	Number of Reports on the implementation of Risk Register	Number of Audit and Performance Committee meetings held on a quarterfy basis	Number of Internal Aud's Strategic Risk based Plans developed and approved by the Audit and Performance Committee for 2023/24 FY	Number of reports on the implementation of the internal Audit Plan on a quarterly basis	Number of Audit and Performance Committee annual oversight report facilitated	Number of Audit and Performance Committee and Internal Audit Charters developed
Project	Risk assessments	Report on the implementation of Risk Register	Audit and Performance Committee meeting	Internal Audit Strategic Risk based Plans developed	Implementation of the Internal Audit Plan	Facilitate Audit and Performance Committee annual oversight report	Development of / Audit and Performance Committee and Internal Audit Charters
Ward so	All wards	All wards	All wards	All wards	All wards	All wards	All wards
Measurem ant Source	Quartely reports	Quartely reports	Quartely reports	Quartely reports	Quartely reports	Quartely Preports	Quartely Preports
Budget 1. Source	Personnel budget	Personnel budget	Personnel budget	Personnel budget	Personnel budget	Personnel budget	Personnel budget
Annual Target	1 risk assessments conducted	4 Reports on the implementation of Risk Register	4 Audit and Performance Committee meeting held on a quarterly basis	I Internal Audit Strategic Risk based Plans developed and approved by the Audit and Performance Committee for 2023/24 FY	4 reports on the I report on the implementation of implementation of implementation of the Internal Audit the Internal Audit Plan on a quarterly basis quarterly basis	1 Audit and Performance Committee annual oversight report facilitated	1 Audit and Performance Committee and Internal Audit Charters developed
Of Deliverable Target	nia	4 Reports on the implementation of implementation of Risk Register Risk Register	1 Audit and Performance Committee meeting held on a quarterly basis	N⁄a		n/a	n/a
Of Deliverable Of Evidence	n/a	Reports on the implementation of Risk Register	Minutes and attendance register	n/a	Report on the implementation of the Internal Audit	nVa	n/a
O2 Deliverable Target	n/a	1 Reports on the implementation of Risk Register	1 Audit and Performance Committee meeting held on a quarterly basis	n/a	1 report on the implementation of the Internal Audit Plan on a quarterly basis	n/a	n/a
Q2 Exidence	N'a	Reports on the implementation of Risk Register	Minutes and attendance register	ก/ล	Report on the implementation in of the Internal In Audit Plan	n/a n/a	n/a n/a
OS Deliverable Target	Wä	Reports on the 1 Reports on the implementation implementation of Risk Register Risk Register	1 Audit and Performance Committee meeting held on a quarterly basis	n/a	Report on the 1 report on the Implementation of the implementation of the implementation of the implementation of the internat infernat Audit Plan a quarterly basis Plan	Ď	
93 小品。长年	п/a	Reports on the implementation of Risk Register	Minutes and attendance register	n/a	Report on the implementation of the internal Audit Plan	n/e	n/a
Od Debrarable Target	1 risk assessments conducted	1 Reports on the implementation of Risk Register	1 Audit and If Performance Committee meeting held on a quarterty basis	1 Internal Audit Strategic Risk based Plans developed and approved by the Audit and Penformance Committee for 2023/24 FY	1 report on the implementation of the Internal Audit Plan on a quarterly basis	1 Audit and Performance Committee annual oversight report facilitated	n/a
O4 Evidence	risk assessments register	Reports on the Municipal implementation Manager of Risk Register	Minutes and attendance register	Internal Audit Strategio Risk based Plan	Report on the implementation of the Internal Audit Plan	Audit and Performance Committee annual oversight report	n/a
Custodian	Municipal Manager	e Municipal n Manager	Municipal Manager	Municipal Manager		Municipal 4 Manager	Municipal 4 Manager
No of KPI	83	ယ္ထ	37	38	39	40	41

Ces	cohesion		ation	D	management
wxcellent survices in good the the of Blue is by the of Blue is by the of by the by th	To be a leading		efficient and compliant public participation by 2027	The state of the s	municipality is responsive to the needs of the community as well as to strengthen a culture of performance management by 2027
≤ s	By Strengthening Moral Regeneration  Regeneration	governmental Relations	participation strategy  Participation strategy	performance assessment quarterly	line with prescribed DP reviewed processes and guidelines—with full participation of municipal administration and ownership by political champion
by Progression to the establishment of integrated customer care service center (phase 1)	eg ≃	held	Participation sessions held	No of organisational performance reports	IDP reviewed
Care Centre (phase 1)	n n	GK meeting	Public Participation imbizo	Organisational performance reports	
All Wallos	All wards	All wards	All wards	All wards	
report	Quarterly	Quarterly	Quarterly report	Quarterly	reports
rersonnel budget	Personnel budget	Personnel budget	Personnel budget	Personnel budget	S. C.
inadequate visibility of customer care, no policy in place	5 social cohesion programmes facilitated	4 IGR meetings held	10 Public Participation sessions	4 organisational performance reports	reviewed
100% progress on the setablishment of Integrated customer care service center ( phase 1 )	1 social cohesion programmes facilitated	1 IGR meetings held	n/a	1 organisational performance reports	DP/Budget process plan
n/a	Quarterly report and attandance register	Minutes and attendance register	n/a	organisational performance reports	process plan
n∕a	2 social cohesion programmes facilitated	1 IGR meetings held Minutes and altendance register	5 Public Participation sessions held	1 organisational performance reports	a
n/a	Quarterly report 1 social cohesion and attandance programmes register facilitated		Minutes and attendance register	organisational performance reports	nfa
n/a	1 social oxhesion programmes facilitated	1 IGR meetings held Minutes and attendance r	n/a	1 organisational organisations performance reports reports	Submit Draft Reviewed IDP to council
n/a	Quarterly report and 1 social cohesion atlandance register programmes facilitated	egister	n/a	organisational performance reports	Council resolution
100% progress on the establishment of Integrated customer care service center phase 1 ( Renovations of old market building)	1 social cohesion programmes facilitated	1 IGR meetings held	5 Public Participation sessions held	1 organisational performance reports	Submit Final Reviewed IDP to council
Progress	Quarterly report and attandance register	Minutes and attendance register	Minutes and attendance register	organisational performance reports	Council resolution
Director 4 Corporate Services	Municipal 4 Manager	Municipal 4 Manager	Municipal 4 Manager	Municipal Manager	Municipal Manager
47	46	45	44	43	42

# **BLUE CRANE ROUTE MUNICIPALITY - EC 102**

## CAPITAL BUDGET: 2023/2024 MTREF

CAPITAL ITEM DESCRIPTION	
FUNDING	

### ACCOUNTING OFFICER

Office Equipment

BUDGET PLANNING & IMPLEMENTATION

Office Equipment

TECHNICAL SERVICES: ELECTRICITY

Equipment and Tools

Upgrading of Somerset East Main sub-station

Electrification of low cost housing (design)

Electrification of Low cost houses in BCRM - Planning project: Pearston Millenium Park Extension

Retrofitting / Replacement of streetlights and high mast lights with LED lights

Ringfencing projects from Electricity revenue

Capital Expenditure: Transformers

Operation Expenditure - Material for maintenance/contractor services

TECHNICAL SERVICES: WATER

Upgrade of Cookhouse Water Treatment Works

Upgrade of Orange Fish WTW in Somerset East

Upgrading of Somerser East Sewer Pumpstations (Riverlane, Memese, Mayila, Aeroville and Lifting Station)

Pearston Bulk water supply Augmentation

Construction of potable water and raw water reservoirs

Augmentation of bulkwater supply in Cookhouse and Somerset East (Boreholes) Water equipment and tools

**TECHNICAL SERVICES: PUBLIC WORKS** 

Equipment and Tools

TECHNICAL SERVICES: SEWERAGE

	Municipal own Funds		Municipal own Funds	WSIG	WSIG	WSIG	WSIG	WSIG	WSIG		Municipal own Funds	EEDSM	NEP	INEP	Municipal own Funds	Section Control	Municipal own Funds	Municipal own Funds	FUNDING
R 50 000	50 000	R 10 050 000	50 000			0			10 000 000	R 5 254 000	1 000 000	4 000 000	204 000		50,000		15 000	15 000	DRAFT BUDGET 2023/2024
R 55 000	55 000	R 6 180 000	55 000			0	3 000 000	0	3 125 000	R 14 255 000	1 200 000	5 000 000		2 000 000	7				DRAFT BUDGET 2024/2025
R 60 000	60 000	R 6 457 000	60 000	1 000 000	3 397 000	0	2 000 000	0		R 9 560 000	1 500 000		3 000 000 5 000 000	90 000	7			25 000	DRAFT BUDGET 2025/2026

## TECHNICAL SERVICES: MIG

Upgrading of Aeroville Sportfields (Phase 2 and 3)

Paving of Gravel roads: Pearston

Paving of Gravel roads: Cookhouse

Paving of Gravel roads: Somerset East

Upgrading of Ward 5 stormwater drainange - Berm Rehabilitation

Refurbishment of Glen Avon and Mayila Streets

Upgrading of Somerser East Sewer Pumpstations (Riverlane, Memese, Mayila, Aeroville and Lifting Station)

Construction of Khanyiso & Nelsig bridges (Planning)

Installation of Street and Highmast lights in all 6 wards (planning project)

Refurbishment of Surfaced roads in all 6 wards: Planning project

10% O & M for Water and Sanitation

Purchasing of Fleet for Waste Management

# COMMUNITY, SAFETY & SOCIAL SERVICES: ADMINISTRATION

Office Equipment

# COMMUNITY, SAFETY & SOCIAL SERVICES: TRAFFIC

Traffic Machines (VTS)

## CORPORATE SERVICES: ADMINISTRATION

ICT Servers and Network upgrade

ICT Equipment/computers

Office Equipment

## **LESS VAT ON GRANTS**

**GRAND TOTAL OF CAPITAL BUDGET** 

## SUMMARY OF CAPITAL FUNDING

Municipal own Funding from surplus funds

MIG Grant MIG Grant MIG Grant

MIG Grant

MIG Grant MIG Grant

MIG Grant

MIG Grant

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Municipal own Funds

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32 241 087	-4 578 163	240 000	220 000 20 000				20 000	20 000	15 974 250	1 200 000	1 681 500	1 500 000	1 250 000		300 000	2 042 750	2 000 000		2 500 000	2 000 000	1 500 000		55 000	55 000
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R	22 23	
34 518 783	32 398 783 R 2 120 000 R	DRAFT BUDGET 2023/2024
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R 34 518 783 R 32 241 087 R 28 959 826	30 521 087 1 720 000	DRAFT BUDGET 2024/2025
ᅍ	77 77	
28 959 826	26 879 826 2 080 000	DRAFT BUDGET 2025/2026