BLUE CRANE ROUTE MUNICIPALITY



PERFORMANCE AGREEMENT

2024 - 2025

FINANCIAL YEAR

NOVUKO KUBONE

DIRECTOR: CORPORATE SERVICES

A MUNICIPALITY THAT PROVIDES A BETTER LIFE FOR ALL ITS CITIZEN

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PERFORMANCE AGREEMENT



MADE AND ENTERED INTO BY AND BETWEEN

BLUE CRANE ROUTE MUNICIPALITY

Herein represented by *Mzwandile Patrick Nini*, in his duly authorised capacity as **MUNICIPAL MANAGER** of BLUE CRANE ROUTE MUNICIPALITY

AND

NOVUKO KUBONE

Hereinafter referred to as *EMPLOYEE* in her capacity, duly appointed as **DIRECTOR**: **CORPORATE SERVICES** of the municipality for the period of **01 July 2024 to 30 June 2025**

WHEREAS

- A. The Employer has entered into an Agreement of Employment with the Employee in terms of section 57(1)(b) of the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) as amended;
- B. Section 57(2)(a)(i) and (ii) of the amended Local Government: Municipal Systems Act, 2000, read with the Memorandum of Agreement of Employment concluded between the parties, requires the parties to conclude an annual Performance Agreement within sixty (60) days of assumption of duty, and renew it annually within one month after the beginning of each financial year of the municipality;
- C. The parties must ensure that they are clear about the goals to be achieved, and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals as defined in the municipal Integrated Development Plan; and
- **D.** The parties must ensure that there is compliance with Sections 57(4A), 57(4B), 57 (c) and 57(5) of the Local Government: Municipal Systems Act, 2000 as amended.

NOW THEREFORE THE PARTIES AGREE AS FOLLOWS:

INTERPRETATION AND DEFINITIONS

- 1. In this Agreement, unless the context indicates otherwise—
- (a) an expression, which denotes any gender, includes the other genders, a natural person includes an judicial person and vice versa, and the singular includes the plural and vice versa;
- (b) clause headings are for convenience only and will not be used in its interpretation, and the following expressions bear the meanings assigned to them and cognate expressions bear corresponding meanings—

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- "agreement" means this Performance Agreement and all the Appendices hereto;
- "Employee" means NOVUKO KUBONE;
- "KPA" means Key Performance Area;
- "KPI" means Key Performance Indicator;
- "KRA" means Key Responsible Area;
- "MEC" means the Member of the Eastern Cape Executive Council responsible for local government;
- "MFMA" means the Local Government: Municipal Finance Management Act, 2003 (Act No. 56 of 2003);
- "Municipality" means BLUE CRANE ROUTE MUNICIPALITY, established in terms of Structures Act:
- "parties" means the Municipality and the Employee;
- "performance management system" means a process used by the Municipality to evaluate organisational and its individual performance against the goals and objectives set out on the IDP.
- "Regulations" means the Local Government: Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers, 2006,promulgated in the Government Gazette as Regulation Notice 805 on 1 August 2006;
- "Structures Act" means the Local Government: Municipal Structures Act, 2000 (Act No. 117 of 1998): and
- "Systems Act" means the Local Government: Municipal Systems Act, 2000 (Act No. 32 of 2000) as amended, and the Regulations promulgated in terms of the Act;
- (c) words and expressions defined in any sub-clause, for the purpose of the clause of which that sub-clause forms part, bear the meaning assigned to such words and expressions in that sub-clause: and
- (d) this agreement is governed by and construed in accordance with the laws of the Republic of South Africa.

PURPOSE OF THIS AGREEMENT

- 2. The purpose of this Agreement is to -
- (a) comply with the provisions of Section 57(1)(b),(4A),(4B), (4C) and (5) of the Systems Act as well as the Contract of Employment entered into between the parties;
- (b) communicate the Employer's performance expectations and accountabilities to the Employee, by specifying objectives and targets as defined in the IDP;

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- (c) specify accountabilities as set out in the Performance Plan, which must be in a format substantially compliant with Appendix "A";
- (d) monitor and measure performance against set targeted outputs;
- (e) use this Agreement and the Performance Plan as the basis for assessing the performance of the Employee and to establish whether the Employee has met the performance expectations applicable to the position; and
- (f) Appropriately reward the Employee in accordance with the Employer's performance management policy in the event of outstanding performance.

COMMENCEMENT AND DURATION

- 3.(1) This Agreement will commence on 01 July 2024 and will remain in force until 30 June 2025, whereafter a new Agreement, Performance Plan and Personal Development Plan must be concluded between the parties for each of the following financial years or any portion thereof for the duration of the Agreement of Employment.
- (2) This Agreement will terminate on the termination of the Employee's employment for any reason whatsoever or when the Acting Appointment is terminated.
- (3) The content of this Agreement may be revised at any time during the abovementioned period to determine the applicability of the matters agreed upon.
- (4) If at any time during the validity of this Agreement the work environment alters, whether as a result of government or council decisions or otherwise, to the extent that the contents of this Agreement are no longer appropriate, the contents must immediately be revised.
- (5) Any significant amendments or deviations must take cognisance of the requirements of sections 34 and 42 of the Systems Act, and regulation 4(5) of the Regulations.

PERFORMANCE OBJECTIVES

- **4.**(1) The Performance Plan must set out the-
 - (a) the performance objectives and targets that must be met by the Employee; and
 - (b) the time frames within which those performance objectives and targets must be met
- (2) The performance objectives and targets reflected in the Performance Plan must-
 - (a) be set by the Employer in consultation with the Employee;
 - (b) be based on the Integrated Development Plan and Budget of the Employer; and
 - (c) include key objectives, performance indicators, target dates and weightings.

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- (3) It is agreed that
 - the key objectives must describe the main tasks that must be performed by the Employee:
 - the key performance indicators provide the details of the evidence that must be (b) provided to indicate that a key objective has been achieved:
 - the target dates describe the timeframe in which the work must be achieved; and (c)
 - the weightings indicate the relative importance of the key objectives to each (d) other.
- (4) The Employee's performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

PERFORMANCE MANAGEMENT SYSTEM

- **5**.(1) The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Municipality, and accepts that the purpose of the performance management system is to provide a comprehensive system, with specific performance standards, to assist Municipality to perform to the standards required.
- (2) The Employer must consult the Employee about the specific performance standards that are included in the performance management system that are applicable to the Employee.
- The Employee undertakes to actively focus on the promotion and implementation of the (3)Key Performance Areas, including special projects relevant to the Employee's responsibilities, within the local government framework.
- The Employee must be assessed on his or her performance in terms of the performance (4) indicators identified in the attached Performance Plan and include-(a) the Key Performance Areas; and
- (b) Core Managerial Competencies, with a weighting of 80:20 allocated to sub-clause (a) and (b) respectively.
- The Key Performance Areas will make up 80% of the Employee's assessment score, (5)and will contain the following areas of which all of them are compulsory and weights must be allocated to each of them according to the scale of core and functional responsibilities:

Key Performance Areas (80% of Total)	Weighting
Basic Service Delivery	-
Municipal Institutional Development and Transformation	95%
Local Economic Development	-
Municipal Financial Viability and Management	5%
Good Governance and Public Participation	-
Total	100%

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- (6) The Core Management Criteria will make up the other 20% of the Employee's assessment score
- (7) The Core Competency Requirements are deemed to be most critical for the Employee's specific job and only ten (10) of them should be selected from the list below including the compulsory CMC s as agreed to between the Employer and Employee:

CORE COMPETENCY REQUIREMENTS FOR EMPLOYEE	S (20% of Total)	
CORE LEADING COMPETENCIES (CL)	√	WEIGHT
Strategic Direction and Leadership		5%
People Management and Empowerment		10%
Program and Project Management		15%
Financial Management		5%
Change Leadership		5%
Governance Leadership		10%
CORE OCCUPATIONAL COMPETENCIES		
Moral Competence		5%
Planning and Organising		15%
Analysis and Innovation		10%
Knowledge and Information management		10%
Communication		5%
Results and Quality Focus		5%
Total percentage		100%

- (8) Final Assessment scores shall be given according to each Key Performance Area either by working out a mean or by giving one final score to each KPA.
- (9) Final Assessment scores shall be awarded according to each Core Managerial Competency either by working out a mean or by giving one final score to each CMC.

EVALUATING PERFORMANCE

- **6.**(1) The Performance Plan, attached hereto as Appendix "A", must set out the : (a) the standards and procedures for evaluating the Employee's performance; and (b) the intervals for the evaluation of the Employee's performance.
- (2) Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage during the validity of the Agreement of Employment.
- (3) Personal growth and development needs identified during any performance review discussion, as well as the actions and time frames agreed to, must be documented in a

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- Personal Development Plan, which must be in a format substantially compliant with Appendix "B.
- (4) The Employee's performance will be measured in terms of contributions to the goals and strategies contemplated in the Employer's Integrated Development Plan.
- (5) The annual performance appraisal must involve-
 - (a) an assessment of the achievement of results as outlined in the performance plan;
 - (b) an assessment of each Key Performance Area according to the extent to which the Specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed;
 - (c) a rating on the five-point scale for each Key Performance Area; and
 - (d) the use of the applicable assessment rating calculator to add the scores and calculate a final Key Performance Area score.
- (6) The Core Management Criteria must be assessed-
 - (a) according to the extent to which the specified standards have been met;
 - (b) with an indicative rating on the five-point scale for each Criteria; and
 - (c) by sing the applicable assessment rating calculator to add the scores and calculating a final score.
- (7) An overall rating is calculated by using the applicable assessment-rating calculator, Which represents the outcome of the performance appraisal, provided that the performance assessment of the Employee will be based on the following rating scale for both Key Performance Indicators and Core Management Criteria:

Level	Terminology	Description Rating
5	Outstanding performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance plan and maintained this in all areas of responsibility throughout the year.
4	Performance significantly above expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year
Fully effective Performance fully meets to of the job. The appraisal if ully achieved effective re		Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	Not fully effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected

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		for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable performance	Performance does not meet the standard expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

(8) The performance of the Employee must be evaluated by an evaluation panel constituted in terms of regulation 27(4)(d), (e) and (f) of the Regulations.

SCHEDULE FOR PERFORMANCE REVIEWS

- **7.**(1) The performance of each Employee in relation to his or her performance agreement must be reviewed during—
 - (a) July to September for the First quarter 16 October 2024
 - (b) October to December for the Second Quarter 22 January 2025
 - (c) January to March for the Third quarter 07 April 2025
 - (d) April to June for the Fourth quarter 31 July 2025

Provided that reviews in the first and third quarter may be verbal if performance is satisfactory.

- (2) The Employer must keep a record of all performance assessment meetings, and feedback must be based on the Employer's assessment of the Employee's performance.
- (3) The Employer may amend the provisions of the Performance Plan whenever the performance management system is adopted, implemented or amended, provided that the Employee must be consulted before any such change is made.
- (4) The work performance and performance review will not be confined and limited to the performance plan, any incidental work outside the performance plan shall be performed and evaluated accordingly.

OBLIGATIONS OF THE EMPLOYER

- 8. The Employer must-
 - (a) create an enabling environment to facilitate effective performance by the Employee;

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- (b) provide access to skills development and capacity building opportunities;
- (c) work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
- (d) on the request of the Employee delegate such powers reasonably required by the Employee to enable him or her to meet the performance objectives and targets established in this Agreement; and
- (e) make available to the Employee such resources as the Employee may reasonably require from time to time to assist him or her to meet the performance objectives and targets established in this Agreement.

CONSULTATION

- **9.** (1) The Employer agrees to consult the Employee timeously where the exercising of the powers will—
 - (a) have a direct effect on the performance of any of the Employee's functions:
 - (b) commit the Employee to implement or to give effect to a decision made by the Employer; and
 - (c) have a substantial financial effect on the Employee.
- (2) The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in sub-clause (1) above, as soon as is practicable to enable the Employee to take any necessary action without delay.

MANAGEMENT OF EVALUATION OUTCOMES

- **10.**(1) The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- (2) A performance bonus of between 5% and 14% of the inclusive annual remuneration package may be paid to the Employee in recognition of outstanding performance, as per regulation 32(2) of the Regulations.
- (3) In the case of unacceptable performance, the Employer—
 (a) must provide systematic remedial or developmental support to assist the Employee to improve his or her performance; and
 - (b) may, after appropriate performance counselling and having provided the necessary guidance and support as well as reasonable time for improvement in performance, consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his or her duties.

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- (4) The following formula shall be used to calculate total scores for awarding performance bonus:
 - i) (a) Weight x Final score per KPA = V x 80% (for KPA) = score for each KPA
 - (b) Add up all KPA scores to get a total sum = W
 - ii) (a) Weight x Final score per CMC = Y x 20% (for CMC) = score for each CCR
 - (b) Add up all CCR scores to get a total sum = Z
 - III) W + Z = Total score (percentage)
- (5) The following formula shall be used to allocate the performance bonus after the total score has been calculated in accordance with section 10 (4) above:

FINAL SCORE	BONUS/REWARD
150 and above	10% to 14% of the annual total remuneration package
130 to 149%	5% to 9% of the annual total remuneration package
129% and below	Compulsory Performance Counselling

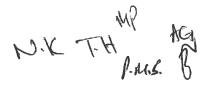
(6) The above mentioned formula in subsection 5 shall be normalised as follows:-

RANGE	SCORE	% Bonus
	164 and above	14
	163	13.705
THE WAR	162	13.42
	161	13.135
	160	12.85
150 AND ABOVE	159	12.565
ND AE	158	12.28
50 AN	157	11.995
	156	11.71
	155	11.425
	154	11.14
	153	10.855
	152	10.57

RANGE	SCORE	% Bonus
	149	9
	148	8.6
	147	8.4
	146	8.2
6	145	8
and 1	144	7.8
130 ε	143	7.6
Between 130 and 149	142	7.4
Bet	141	7.2
	140	7
	139	6.8
	138	6.6
	137	6.4

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151	10.285
150	10

136	6.2
135	6
134	5.8
133	5.6
132	5.4
131	5.2
130	5

SUB-STANDARD / POOR PERFORMANCE MANAGEMENT

- 11. (a) All endeavours shall be made to provide support in the form of guidance, training and counselling to the employee when displaying signs of sub-standard performance.
- (b) The employee shall be given adequate period ranging from four months to six months to improve performance.
- (c) Unequivocal performance targets with a succinct action plan shall be drawn up for the employee with clear results to be achieved.
- (d) The time needed for an employee to improve his/ her performance shall be dictated by the nature and level of the job.

DISPUTE RESOLUTION

- **12.**(1) Any disputes about the nature or content of the Employee's Performance Agreement, whether it relates to key responsibilities, priorities, methods of assessment and or salary increment in the agreement, must be mediated by
 - (a) The Mayor, within thirty days of receipt of a formal dispute from the Employee, whose decision shall be final and binding to both parties
- (2) Any disputes about the outcome of the Employee's performance evaluation, must be mediated by—
- (a) A member of the municipal Council, provided that such Councillor was not part of the evaluation panel contemplated in regulation 27(4)(e) of the Regulations, within thirty days of receipt of a formal dispute from the Employee, whose decision shall be final and binding on both parties.

GENERAL

13.(1) The Employer must make the contents of this Agreement and the outcome of any review

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- conducted in terms of the Performance Plan available to the public as contemplated in section 46 of the Systems Act.
- (2) Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his or her Agreement of Employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.
- (3) The performance assessment results of the Municipal Manager must be submitted to the Member of the Executive Council responsible for local government in the Eastern Cape as well as the National Minister responsible for local government, within fourteen days after the conclusion of the assessment.
- (4) The employee is required to complete the Financial Disclosure Form as per Item 5 of the Code of Conduct for municipal staff members which is attached to this agreement as Appendix "C".

SIGNED AT SOMERSET EAST ON THIS 22. DAY OF JULY 2024

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2	SIGNATURE OF THE EMPLOYER REPRESENTATIVE
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61	SIGNATURE OF THE EMPLOYEE

APPENDIX A

PERFORMANCE PLAN 2024/2025

Entered into by and between

Blue Crane Route Municipality

and

Novuko Kubone

1. Purpose

The performance plan defines the Council's expectations of the **Director: Corporate Services** performance agreement to which this document is attached and Section 57 (5) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. Key responsibilities

The following objects of local government will inform the **Director: Corporate Services** performance against set performance indicators:

- 2.1 Provide democratic and accountable government.
- 2.2 Ensure sound governance within the municipality.
- 2.3 Promote social and economic development.
- 2.4 Promote a safe and healthy environment.
- 2.5 Encourage the involvement of communities and community organisations in the matters of local government.

3. Key Performance Areas

The following Key Performance Areas (KPAs) as outlined in the Local Government: Municipal Performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Managers (2006), inform the strategic objectives listed in the table below:

3.1 Basic Service Delivery.

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- 3.2 Municipal Institutional Development and Transformation.
- 3.3 Local Economic Development (LED).
- 3.4 Municipal Financial Viability and Management.
- 3.5 Good Governance and Public Participation
- 4. Key Performance Objectives and Indicators, for the Director: Corporate Services

The provisions and statutory time frames contained in the following legislation are required to be reported on and measured:

- 4.1 Local Government: Municipal performance Regulations for Municipal Managers and Managers Directly Accountable to Municipal Manager, 2006 (Regulation No. R805, dated 1 August 2006)
- 4.2 Regulation No. 796 (Local Government: Municipal Planning and Performance Management Regulations, 2001) dated 24 August 2001
- 4.3 Municipal Finance Management Act, 2003,
- 4.4 Municipal Structures Act, 1998, in particular but not limited to Section 29 and 50
- 4.5 Blue Crane Route Municipality Delegation of powers, particularly, powers delegated to Director: Corporate Services
- 4.6 Municipal Systems Act, 2000, in particular, but not limited to, Chapter 6, 7 sections 66 and 71. Schedule 2

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Signed and accepted by :	
Job title:	Director: Corporate Services
Date:	22/07/2024
Signed by the Municipal Manag Municipal Manager: Date:	ger on behalf of the Blue Crane Route Municipality

BLUE CRANE ROUTE MUNICIPALITY



	Employee Name & Surname	Job Title	Employee Number	Department	KPA KPA Weight		noths
	ie &		iber	13.03	Strategic glst Objective	%56	
	Nov	Director: Corporate Services		Corpora	Programme / Project	Reviewed policies	Reviewed Strategies
	Novuko Kubone	orporate S		Corporate Services	Project Weight	10%	%
MKS NOV		ervices		ses	Employee's Activities	1. Review Customer Care Number of policy 2. Table reviewed policy Services P to LLF, Exco and Council reviewed / developed	Review HR and ICT Number o Strategy Lable reviewed HR and Services ICT Strategies to Exco strategies and Council developed developed.
KO KUBONE	Authorised sign of the E	Signature by	Year und		Koy Performance Indicator	Number of Corporate Services Policies reviewed / developed	Number of Corporate Services strategies reviewed / developed
- DIRECTOR	Authorised signature on behalf of the Employer	Signature by the Employee	Year under review		Baseline	10 Corporate Services Policies reviewed	8
MIKS NOVUKO KUBONE- DIRECTOR: CORPORATE SERVICES			2		Annual target and Timeframe		2
SERVICE			2024/2025		Sept	n/a	⊔/a
00	ē.				лом	n/a	n/a
	Date	Date			Diec	n/a	<i>ν/a</i>
					MON	n/a	1/a
					March	n/a	n/a
					MOV	n/a	n/a
					Jun	1 (Customer Care policy)	2 (HR and Report to ICT Strategy) Council
					MOV	Report to	Report to

mrotanati & Transform Development & Transform	
	DISTRIBUTE DESCRIPTION

The transformation of the Municipality's systems and policies across the board by 2027 $\,$

n/a	Report	Report and pictures	Report	Invitation / Notice and agenda
n/a	25	Workers Day	1 Health Awareness	4 Coordinated meetings (LLF, Training/Emp loyment Equity, OHS & ICT Committee)
Report	Report	n/a	n/a	Invitation / Notice and agenda
φ.	20 R	חום	г _/ 2	4 Coordinated N meetings ac (LLF, Training/Emp loyment Equity, OHS & ICT Committee)
n/a	Report	r/a	Report	agenda (
n/a	10	n/a	1 wellness day	4 Coordinated meetings (LLF, Training\Emp Iyment Equity, OHS & ICT Committee)
Report	Report	Report and Pictures	n/a	Invitation / Notice and agenda
a	·σ	2 (Nelson Mandela Day and Women's Day)	n/a	4 Coordinated meetings (LLF, TrainingEmp loyment Equity, OHS & ICT Committee)
ഗ	09	n	7	91
7 councillors trained	88 employees trained	m	7	φ-
trained of the control of the contro	Number of employees trained according to the NSP, WSP, SETA's, SALGA,SBDM and sector dept's	3 Events	2 EAP Programmes	Number of Compilance Corporate Services Committees coordinated
1. Approve Terms of reference for training a 2. Ensure trainings take a place a place a second	1. Approval of Terms of Interest of Virginia electronic for training electronic for trainings take a place 1. Sediltate in-house 1.	Review concept for an each event Ensure invitations are issued Table report on the event	Review concept for 2 EAP each wellness programmes Lansure invitations are issued to all participants Table report on the event	1. Review agenda for each meeting and ensure of the distributed on time of 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
	5%	15%	5% 8 33 ≅ 8	7.00 1.1
Coordinate Training for Councillors	Coordinate training for employees	Employee events coordinated	Wellness Programmes coordinated	Compliance Meetings coordinated for corporate services

	-			1	
n/a	Newsletter	Report and invoices	Report	Report	n/a
ı va	_	Cisco Report and switches and invoices 8 two-way radios	9 Intems	30 young people trained on Soft skills (frow to handle interviews, personal management and etiquette	1/9
n/a	Newsletter	Report and invoices	Report	n/a	Attendance Register
n/a	1	Wifi for all offices	9 Interns	n/a	Training of Batho Pele Champions
r/a	Newsletter	Report and invoice	Report	n/a	n/a
υ/a	-	10 laptops	9 Interns	n/a	n/a
Report	Newsletter	n/a	Report	п/a	n/a
18 Performance Performance Agreements and 251 performance plans for employees developed	1-	n/a	9 Interns	n/a	n/a
b Performance Agreements for Senior Managers developed 13 Performance Agreements for Managers developed 251 performance 251 performance developed	4	4 ICT Infrastructure installed	9 Interns	30 young people trained on Soft skills (how to handle interviews, personal management and etiquette)	Training of Batho
o for senior Managers 13 for Managers 7 Corporate Services employees reporting directly to the Director	О	2 ICT Infrastructure	9 Intems	1 Business Management Workshop	Batho Pele Champions established for all departments
Number of performance agreements and plans developed for employees	Number of internal 0 Newsletters developed	Number of ICT Infrastructure procured and installed	Number of In - service trainees provided with experiential training	Vo of external rained rained	Number of trainings coordinated for Batho Pele Champions
- Develop and distribute performance agreements for 4 Senior Managers 2. Develop and distribute performance agreements 3. Coordinate Performance Management Workshops for employees 4. Develop and distribute performance packs, for employees 4. Develop and distribute performance packs, for employees	Authorise distribution	Review terms of reference Prepare and present report to ICT Committee, Standing Committee and Exco		Plan for the workshop Send invitations to all stakeholders. Facilitate the workshop Report	Approve Terms of reference for training Ensure trainings take place
80	2%	10%	5%	10%	%9
	Development of Internal Newstratter	Procurement of ICT Infrastructure	Provision of Experiential Training	Training of youth	Coordination of training for Batho
To undertake provident and maintain good mai					

₩ (48)

To ensure Monitoring of 5% 1 Monitor spending of the 1% of to compilance with budget 2. spend MFIMs and SCM Report on expenditure (Corporate Services) pertaining to reporting	udget 80% 100% of R600 000 n/a 125% Report 50% report 1100%				
ng of 5% 1. Monitor spending of the 1% of budget budget 2. spending Report on expenditure (Corporate Services)	rf R600 000 n/a n/a Report				
ng of		budget 2. spending	(Corporate Services)		
	ng of 5%				

APPENDIX B

PERSONAL DEVELOPMENT PLAN 2024/25

Incumbent	Novuko Kubone	
Employee No.	13028	
Job Title	Director: Corporate Services	
Report to	Municipal Manager	

- 1. What are the competencies required for this job (refer to competency profile of job description)?
- a. Degree: Public Administration/ Management science/ Law
- b. Competency Certificate in Financial Management
- c. 3-5 years' experience in middle Management
- d. Driving Licence
- e. Computer Literacy
- 2. What competencies from the above list, does the job holder already possess?

All

3. What then are the competency gaps? (If the job holder possesses all the necessary competencies, complete No's 5 and 6.)

None

4. Actions/Training interventions to address the gaps/needs

None

5. Indicate the competencies required for future career progression/development

LLM

6. Actions/Training interventions to address future progression

Diploma in Advanced Labour Law

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7. Com	ments/Remarks of the Incumbent
7 	
8. Com	ments/Remarks of the supervisor
Agreed upo	n
Signature:	
Supervisor:	MININI
Date:	22/07/2024 Mai
Signature:	<u></u>
Incumbent:	Novuko Kubone
Date:	22/07/2024

APPENDIX C

FINANCIAL DISCLOSURE FORM 2024/2025

I, the undersigned (surname and initials) Novuko Kubone of

37 Amazon Road, Scottsville, Pietermaritzburg (Residential address)

employed as Director: Corporate Services at Blue Crane Route

Municipality hereby certify that the following information is complete and correct to the best of my knowledge:

1. Shares and other financial interests (Not bank accounts with financial institutions)

See information sheet: Note (1)

No	Number of shares/ extent of financial interest	Nature	Nominal value	Name of Company or entity
1	N/A			
2				
3				
4				
5				

2. Directorships and Partnerships

See information sheet: Note (2)

No	Name of Corporate entity, partnership or firm	Type of business	Amount of Remuneration or Income
1	N/A		
2			
3			
4			
5			

3. Remunerated work outside the Municipality (As sanctioned by Council)

See information sheet: Note (3)

No	Name of Employer	Type of business	Amount of Remuneration or Income
1	N/A		
2			
3			
4			
5			

Council sanction confirmed:	
Signature of Speaker:	Date:

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4. Consultancies and retainerships See information sheet: Note (4)

No	Name of client	Nature	Type of business activity	Value of benefits received
1	N/A			
2				
3				
4				
5				

5. Sponsorships
See information sheet: Note (5)

No	Source of sponsorship	Description of sponsorship	Value of sponsorship
1	N/A		
2			
3			
4			
5			

Gifts and hospitality from a source other than a family member 6.

See information sheet: Note (6)

No	Description	Value	Source	
1	N/A			
2				
3				
4				
5				

Land and property 7.

See information sheet: Note (7)

No	Description	Extent	Area	Value
1	House	910 m2	Scottsville	R865 000
2				
3				
4				
5				

SIGNATI	RE OF EMPL	OYFF
0101011		

DATE: 22/07/2024

PLACE: KWANOJOU

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OATH/AFFIRMATION

1...

1		by that before administering the oath/affirmation I asked the deponent the ing questions and wrote down her/his answers in his/her presence:		
	(i)	Do you know and understand the contents of the declaration? Answer		
	(ii)	Do you have any objection to taking the prescribed oath or affirmation? Answer		
	(iii)	Do you consider the prescribed oath or affirmation to be binding on your conscience? Answer		
2.	I certify that the deponent has acknowledged that she/he knows and understands the contents of this declaration. The deponent utters the following words: "I swear that the contents of this declaration are true, so help me God." truly affirm that the contents of the declaration are true". The signature/mark of the deponent is affixed to the declaration in my presence. JULIUS MNINAWA MPUTA COMMISSIONER OF OATHS Ex-Officio - Professional Accountant (SA) Membership No: 43029 11-13th Avenue, Gonubie CERTIFIED TOURS			
		ier of Oath90\u9tīte∈onthne⊿Peace		
South	Amca	es and surname: 50405 mm NAWA MPUPA (Block letters) (rank): Professional Accountant (SA) Ex Officio Republic of es of institution: 11-13th Avenue, Gambie, East Landon.		
Date:_ Place:	Az	July 2024 a- Nojbi		